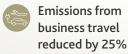
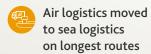
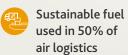
## Towards zero emissions











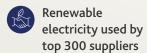
Renewable electricity used by top 50 suppliers



100% renewable electricity used in the US



Sustainable fuel used in all air logistics



85% of solvents recycled in chemical production



100% renewable energy in scope 1 at all production sites



**Electric vehicles** exclusively used in the EU and the US fleets and min. 30% in rest of world



Sustainable fuel used in 50% of sea logistics



**Emissions from** packaging and finished goods reduced by 60%



Renewable electricity implemented worldwide



**Emissions from** business travel reduced by 40%



Sustainable fuel used in all sea logistics



Renewable electricity used by all suppliers



Renewable energy implemented worldwide



Sustainable fuel used in all air. sea. and road logistics



Renewable energy used by all suppliers



Upscale known new initiatives



**OUR AMBITION** Net Zero

No later than 2050

activities and explore



Offset residual emissions by carbon removals

Latest 2050

By 2025

By 2030

By 2035

By 2040