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Strong business performance in the first nine months of 2023



Robust revenue performance

DKK 15bn Revenue

+9% (+10% reported)
Revenue growth

+81% (+79% reported)

Vyepti revenue growth



Double-digit growth of strategic brands

DKK 10bn 68% of total revenue

+16% (+14% reported)
Strategic brands revenue growth

Positive indicators persist in the launch of Rexulti AADAD



Strong profit achievements

DKK 5bn Adj. EBITDA

+20% (+31% reported)
Adj. EBITDA growth

32.5% Adj. EBITDA margin



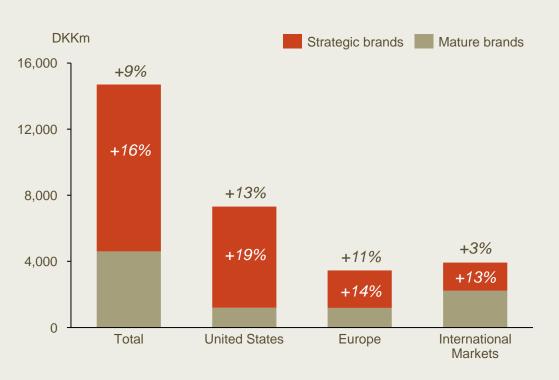
Advancing R&D pipeline

PACAP PoC data presented at the IHC in Seoul

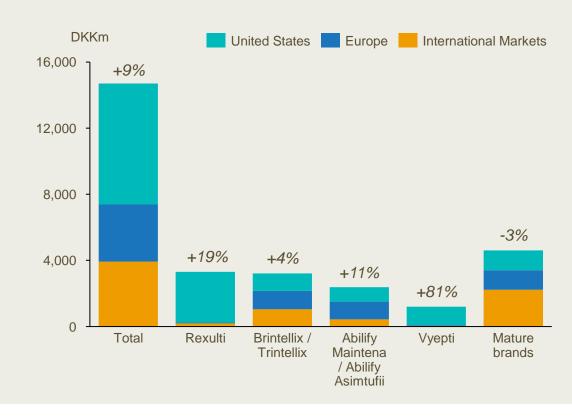
HLR of the two PTSD phase III trials obtained in September

Revenue growth powered by strategic brands performance

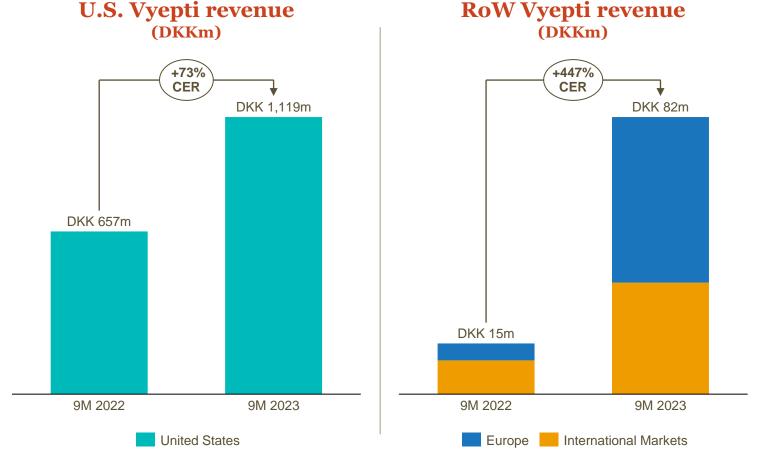
Reported geographic revenue split & YoY growth¹⁾ (9M 2023)



Reported product revenue split & YoY growth¹⁾ (9M 2023)



Continued strong momentum for Vyepti





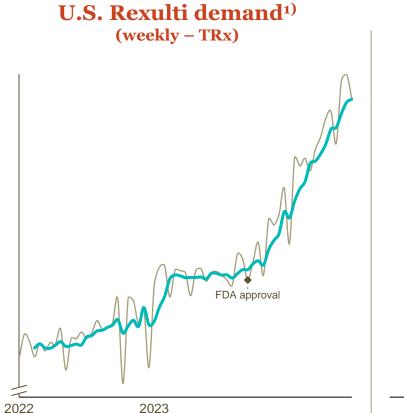
Vyepti's 9M 2023 global revenue up 81%

- Lundbeck's full investment behind the brand continues to drive growth
- Continued strong performance driven by new patients starts

Global rollout on track

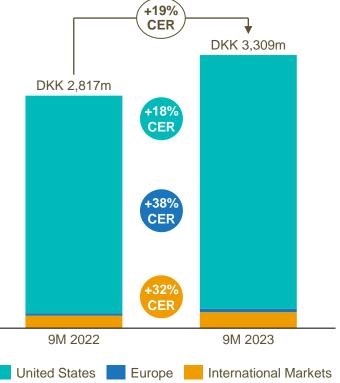
- Launched in ten markets in 2023
- Secured coverage for 80% of Canadians across healthcare plans
- Vyepti approved as first reimbursed migraine IV treatment in Australia

Rexulti continues strong growth with 19%



— Age 65+ TRx — 4-week average

Global Rexulti revenue (DKKm)







Strong double-digit revenue growth across all regions

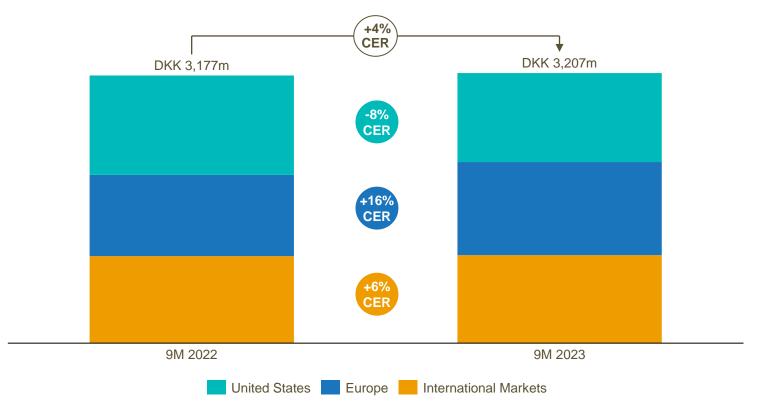
- U.S. the main driver of growth
- Other key markets, such as Canada and Brazil also growing strongly

Rexulti AADAD U.S. launch

- Rexulti achieved over 2% TRx market share for the first time
- Significant infliction in 65+ TRxs confirmed by patient claims data
- Even stronger uptake in patients aged 85+ and LTC facilities
- Branded DTC campaign was launched on October 9

Brintellix/Trintellix growth trajectory in Europe continues

Global Brintellix/Trintellix revenue (DKKm)





European market maintains strong momentum

Solid performance in International Markets

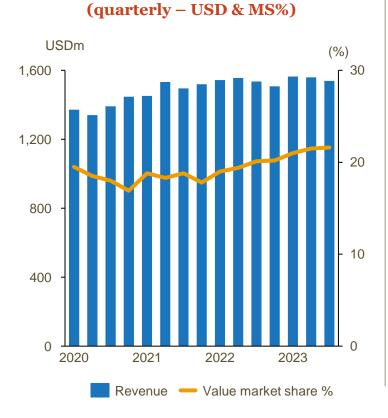
- Growth driven by strong performance particularly in Canada and Japan
- First-line treatment positioning in Japan drives sales up +28%¹⁾ achieving a market share of 14.8%²⁾

Changed MDD market dynamics in the U.S.

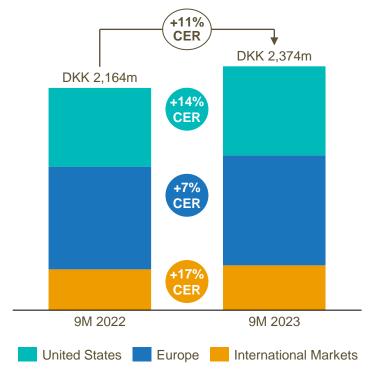
- Shifting market dynamics in U.S. favoring adjunctive therapy in second line treatment
- Volume seemed to stabilize over the last two quarters

Abilify Maintena continues market share gain

Global LAI market & Abilify LAI franchise¹⁾ share



Global Abilify LAI franchise¹⁾ revenue (DKKm)





Abilify LAI franchise¹⁾ delivering double-digit growth

- · Growth driven by robust demand
- Strong performance in most markets, such as the U.S., Canada and Italy
- Outperforming the global LAI market growth and gain market share in key markets
- Abilify Asimtufii has been launched in the U.S. to further strengthen the Abilify LAI franchise

Highly productive R&D in the first nine months of 2023 Key R&D milestones

Rexulti AADAD approval & PTSD phase III HLR

- AADAD: JAMA Neurology published complete results of positive phase III trial of Rexulti for AADAD
- AADAD: Regulatory process ongoing in Canada, Singapore, Australia and Switzerland
- PTSD: Flexible dose trial met primary endpoint (p<0.05), whereas Fixed dose trial missed primary endpoint (p>0.05)

Aripiprazole 2-month RTU advancement

- European MAA progresses. Approval expected Q1 2024
- · Submitted in Australia and Korea

Anti-PACAP PoC data presented at IHC 2023

 Progressing to phase IIb trial in migraine prevention to establish full dose range and subcutaneous efficacy



Lu AG09222 (PACAP) moving into full development "The data offer real hope to patients"

International Headache Congress 2023



Proof of concept for a new MoA strengthens Lundbeck's reputation as a brain health expert – a potential next generation migraine prevention treatment



Strong reception by the scientific community of the HOPE data backing potential preventative treatment



Next step

Phase IIb subcutaneous dose finding trial

"Lundbeck's phase IIa PACAP antibody trial is among the most exciting results I have seen in my career. The data offers real hope to patients...'

- Peter Goadsby MD, PhD



MoA: mechanism of action Lundbeck

R&D Event 2023: Lundbeck poised for success

Join us at Lundbeck's R&D Event 2023 in London November 30 Shorter event in NYC on December 6

Lundbeck's CEO and R&D leaders will provide insights into the strategic roadmap for our transformative journey as a neuroscience innovator



Neuroscience: The right place to be

Rapid advances in science & technologies pave the way for ground-breaking R&D

Exciting therapeutic breakthroughs serve indications with huge unmet needs



Delivering leadership in neuroscience

Innovative R&D pipeline, supported by top scientists and cutting-edge technologies

Transformed R&D organization built to deliver executional excellence, agility and increasing R&D productivity



Building a sustainable future business through our R&D

Investing in transformative internal innovation, matched with integration of premier external opportunities

Maximizing commercial brand value

Lundbeck's strong neuroscience legacy and transformed R&D bring us to the forefront in an exciting growth area

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Strong revenue and profit growth

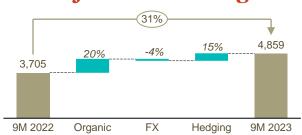
Key figures

DKKm	9M 2023	9M 2022	Growth	Growth (CER)1)
Revenue	14,934	13,566	10%	9%
Gross margin	78.1%	79.6%	(1.5pp)	
Adj. gross margin	89.3%	88.0%	+1.3pp	
Sales and distribution (S&D)	5,297	4,740	12%	15%
Administrative expenses	915	756	21%	22%
Research and development (R&D)	2,481	2,849	(13%)	(12%)
EBITDA	4,463	3,753	19%	9%
EBITDA margin	29.9%	27.7%	+2.2pp	
Adjusted EBITDA	4,859	3,705	31%	20%
Adj. EBITDA margin	32.5%	27.3%	+5.2pp	

Revenue bridge



Adj. EBITDA bridge



- Revenue growth is driven by the strong performance across all strategic brands additionally benefited by hedging
- Adj. gross margin reflects robust operational performance. Adjustments primarily relate to product rights amortization and Vyepti inventory obsolescence provisions
- S&D costs increase due to higher Vyepti and Rexulti AADAD sales activities
- Administrative expenses mainly driven by higher legal provisions for ongoing litigations, expenses from digital investments and the CEO transition
- R&D costs lower when compared to 9M 2022 mainly due to less ongoing clinical activities
- Adj. EBITDA margin reflects strong revenue performance and operating leverage

Adjusted EPS growth in line with underlying performance

Net profit & EPS

DKKm	9M 2023	9M 2022	Change
EBIT	2,964	2,449	21%
EBIT margin	19.8%	18.1%	+1.7pp
Net financials, expenses	146	392	(63%)
Profit before tax	2,818	2,057	37%
Income tax	662	452	46%
Effective tax rate (%)	23.5%	22.0%	+1.5pp
Net profit for the period	2,156	1,605	34%
EPS (DKK)	2.17	1.62	34%
Adj. net profit	3,620	2,847	27%
Adj. EPS (DKK)	3.65	2.87	27%

- EBIT growth reflects high revenue and strong operating leverage
- Net financials, expenses driven by CVR fair value adjustment of the Vyepti European approval in Q1 2022
- Effective tax rate of 23.5% due to reduced deduction benefit from Danish R&D incentive
- Adjusted EPS growth aligns with underlying performance, after adjustments

Strong cash flow leading to continuous deleveraging

Cash flows

DKKm	9M 2023	9M 2022
EBIT	2,964	2,449
Adjustments for non-cash items	1,888	1,110
Change in working capital	(1,311)	(691)
Cash flows from operations	3,541	2,868
Other changes in operating activities	(402)	(636)
Cash flows from operating activities	3,139	2,232
Cash flows from investing activities	(362)	(1,360)
Cash flows from operating and investing activities (free cash flow)	2,777	872
Cash flows from financing activities	(2,064)	169
Net cash flow for the period	713	1,041
Net cash/(net debt)	(46)	(3,021)
Net debt/EBITDA ¹⁾	~0x	~0.7x

- Cash inflow from operating activities driven by strong underlying profitability partially offset by higher working capital
- Cash outflow from investing activities was impacted in 2022 by a DKK ~1.1bn CVR payment triggered by the European Vyepti approval
- Cash outflow from financing activities driven by dividend payments and repayment of loans
- Continuous deleveraging as Net debt has significantly reduced to DKK 46m corresponding to ~0x Net debt/EBITDA after Q3 2023

Lundbeck narrows and raises its Adjusted EBITDA guidance

FY 2023 financial guidance

FY 2022 actual	Previous FY 2023 guidance ¹⁾	Revised FY 2023 guidance ²	
18.2	19.5 – 20.1	19.8 – 20.1	
4.8	5.2 – 5.6	5.6 – 5.8	
	18.2	18.2 19.5 – 20.1	

FY 2023 considerations

Revenue

- · Strong momentum for strategic brands continues
- Full year positive hedging effect expected (DKK ~66m)
- Continued erosion of mature brands, Cipralex/Lexapro, Sabril and Deanxit impacted most

Profits

- S&D will increase as planned due to launches
- R&D now expected to be slightly lower than last year mainly due to lower than expected cost related to LCM activities
 - Additionally, the transition from early-stage to mid-stage for several of our projects takes slightly longer than anticipated
- Adjusted EBITDA guidance excludes provision of Vyepti inventory obsolescence in line with prior communication

Lundbeck delivers on its priorities for 2023 and beyond









Lundbeck delivers profitable growth

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Q&A



Appendix

Lundbeck's R&D pipeline is substantially transformed

Biology	Project	Area	Phase I	Phase II	Phase III	Filing/Launch
Hormonal / neuropeptide signaling	Eptinezumab (anti-CGRP mAb) ¹⁾	Migraine prevention			SUN-studies ²⁾	
neuropeptide signating	Eptinezumab (anti-CGRP mAb) ¹⁾	Cluster headache		CHRONICLE ³⁾	ALLEVIATE	
	Lu AG09222 (anti-PACAP mAb) ⁴⁾	Migraine prevention				
	Lu AG13909 (anti-ACTH mAb) ⁵⁾	Neuro-hormonal dysfunctions				
Circuitry / neuronal biology	Brexpiprazole ⁶⁾	Agitation in Alzheimer's dementia				
neuronal biology	Brexpiprazole ⁶⁾	PTSD				
	Aripiprazole 2-month injectable	Schizophrenia & bipolar I disorder				
	MAGL inhibitor program ⁷⁾	Neurology/Psychiatry				
	Lu AF28996 (D ₁ /D ₂ agonist)	Parkinson's disease				
Protein aggregation, folding and clearance	Lu AF82422 (anti α-synuclein mAb)	Synucleinopathies (MSA)		AMULET		
Neuroinflammation / neuroimmunology	Lu AG22515 (anti-CD40L blocker)	Neurology				

¹⁾ CGRP: Calcitonin gene-related peptide. ²⁾ Two phase III clinical trials, supporting registration in Asia, including China and Japan: SUNRISE, and SUNSET trials. ³⁾ Long-term safety study. ⁴⁾ PACAP: Pituitary adenylate cyclase activating peptide. ⁵⁾ Adrenocorticotropic hormone. ⁶⁾ Acts as a partial agonist at 5-HT1A and dopamine D2 receptors at similar potency, and an antagonist at 5-HT2A and noradrenaline alpha1B/2C receptors. ⁷⁾ Monoacylglycerol lipase inhibitor ("MAGlipase") previously denominated '466/Lu AG06466. AADAD: agitation associated with dementia due to Alzheimer's disease. Note: Brexpi prazole AADAD and Aripiprazole 2-month injectable formulation approved in the U.S.

Brexpiprazole, in combination with sertraline, is being evaluated in two phase III PTSD trials

High unmet need in Post-Traumatic Stress Disorder (PTSD)

- ~8.6m U.S. adults affected, but ~80% estimated to be undiagnosed^{1,2)}
- Growing economic and social burden of care
- Inadequate response with approved SSRIs – polypharmacy the norm

Exploratory PoC study in PTSD³⁾ suggested effects of brexpiprazole in combination with sertraline

- The combination of brexpiprazole and sertraline showed improvement versus placebo (p<0.01) on the primary endpoint (CAPS-5 total score)⁴⁾
- Brexpiprazole or sertraline alone did not demonstrate an effect
- The overall safety and tolerability of brexpiprazole were good

Phase III program (Data read-out expected in H2 2023)

Study #1: Flexible-dose study⁵⁾

12-week treatment period

Placebo

Sertraline up to 150 mg/day

Brexpiprazole 3mg + sertraline up to 150mg/day

Study #2: Fixed-dose study⁶⁾

12-week treatment period

Placebo

Sertraline up to 150 mg/day

Brexpiprazole 2mg + sertraline up to 150mg/day

Brexpiprazole 3mg + sertraline up to 150mg/day

¹⁾ Nature Reviews Disease Primers; Vol 1, 2015. 2) National Institute of Mental Health. 3) NCT03033069. 4) Clinician-Administered PTSD Scale for DSM-5 (CAPS-5).

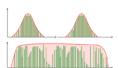
Vyepti: Phase III study for treatment of cluster headache, a crippling pain with few effective medications currently available

Cluster headache affects approximately one in 1,000 people across the world

- These are severe attacks of one-sided pain in the head, much stronger than a normal headache
- Cluster Headaches are also known as "Suicide Headaches" due to the intensity of pain leading to frequent suicide ideation

Duration
Frequency
Age of onset
Prevalence
Episodic/chronic ratio
Male/female ratio

15-180 min 1-8 times a day 20-40 yrs. 1:1,000 6:1 4.3:1



CHRONICLE¹⁾ phase III study to evaluate safety of eptinezumab in chronic Cluster Headache (cCH)

- Eptinezumab intravenous in ~125 patients with cCH
- Primary endpoint: Number of participants with adverse events
- Results show that patients with chronic cluster headache receiving open-label treatment with eptinezumab report reductions in attack frequency, pain severity, and improvement on patient global impression

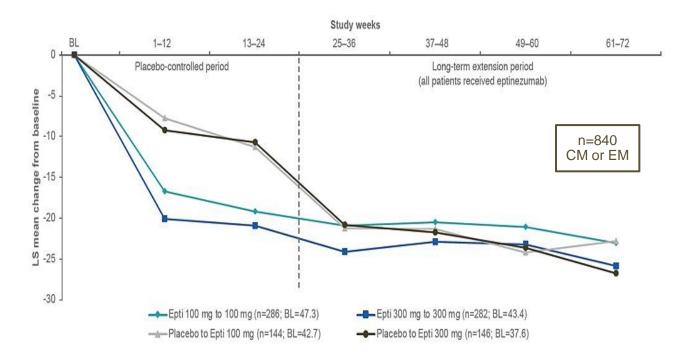
ALLEVIATE²⁾ phase III study to evaluate eptinezumab in episodic Cluster Headache (eCH)

- Eptinezumab intravenous in ~300 patients with eCH
- Primary endpoint: Change from baseline in number of weekly attacks (Weeks 1–2)
- First patient, first visit (FPFV) commenced in December 2020

1) ClinicalTrials.gov Identifier: NCT05064397 2) NCT04688775

New data confirm Vyepti's long-term benefits and effectiveness

Extension results presented at AHS 65th annual scientific meeting



Phase IIIb DELIVER trial¹⁾

 Evaluating the safety and efficacy of Vyepti in hard to-treat patients with 2-4 previous treatment failures, including open label extension phase

Extension phase confirm longlasting migraine preventive effects and strong tolerability profile

- Vyepti treatment for up to 18 months:
 - Reduced number of migraine days
 - Reduced severity of headaches
 - · Reduced use of acute medication

aPACAP holds the potential to be a novel MoA for migraine prevention



Achievements to date

- Phase IIa achieved PoC breakthrough for a new MoA
- PK/safety of subcutaneous dosing has been established
- Target engagement verified (intravenous dosing) through phase I clinical trial



Next steps

- Phase IIb study to start in H1 2024
 - Establish subcutaneous efficacy and optimal dose range
- Presentation of phase IIa data at International Headache Congress (IHC) in September 14-17, 2023



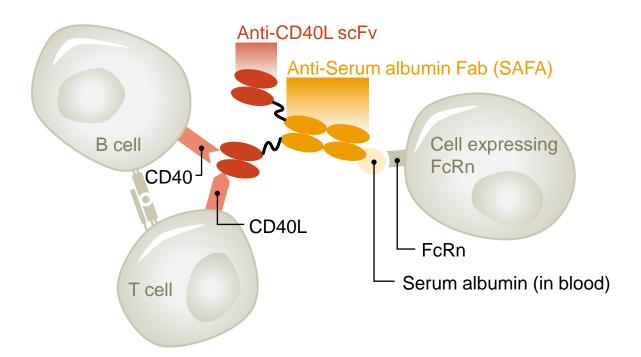
- Anti-PACAP humanized IgG1 antibody
- The PACAP biology provides:
 - New approach to migraine prevention
 - Potential in other pain conditions

Phase IIa PoC HOPE trial

- Prevention of migraine (EM, CM) in adults not helped by prior treatments
- Patients received IV infusion of low/high doses over a 12-week trial (N=237). Primary read-out at 4 weeks: number of monthly migraine days
- '222 versus placebo p=0.01 on primary endpoint. Secondary endpoints supportive.
 '222 was well tolerated
- '222 is the first investigational compound targeting PACAP to demonstrate efficacy in a migraine prevention trial

Anti-CD40L first neuroimmunology program progressing

Mechanism of action for anti-CD40L (Lu AG22515)



Addressing immune-mediated nervous system disorders

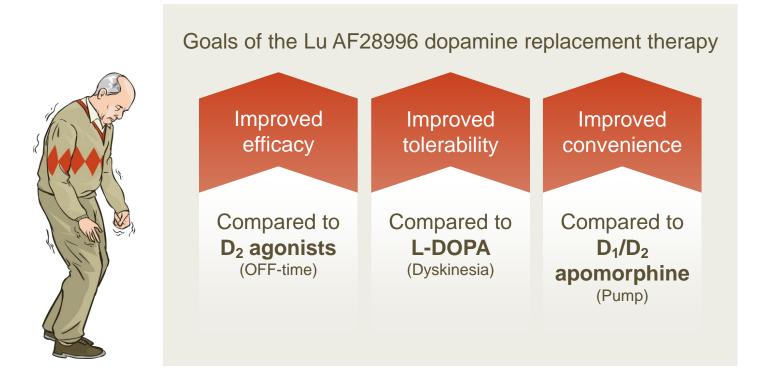
- Differentiated anti-CD40L antibody-like drug candidate
 - Recombinant bispecific scFv-Fab fusion protein, binding to human serum albumin
 - Long half-life and expected improved safety profile due to SAFA technology

Clinical development phase

- Clinical development program initiated in March 2022
- Planned to progress to phase II in 2024 with several potential neuro-immune indications

D₁/D₂ agonist: Potential new oral treatment for Parkinson's disease

Innovative, orally available prodrug for a broad-acting dopamine D_1/D_2 receptor agonist providing continuous dopaminergic activation



Addressing Parkinson's disease patients experiencing motor complications

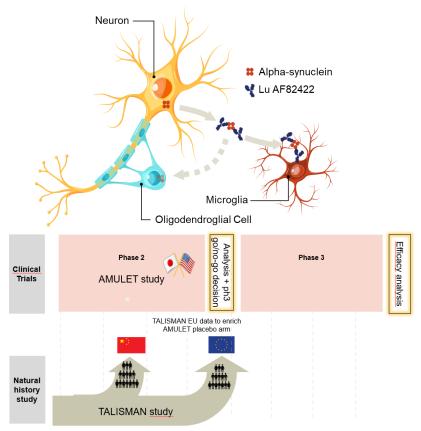
- Small molecule with agonistic properties towards dopamine D₁ and D₂ receptors
- Oral symptomatic treatment for PD patients experiencing motor complications

Clinical phase I studies¹⁾

- Single- and sequential-ascending-dose of '996 in healthy young men
- Open-label study investigating the safety, tolerability and pharmacokinetic profile of '996 in patients with Parkinson's disease
- Phase Ib concluding with phase II start planned in 2024

Lu AF82422 – Potential first disease modifying therapy in MSA

Lu AF82422 (α-synuclein) in phase II



Medical condition

 Alpha-synucleinopathies: Multiple System Atrophy – a rare, aggressive, disease with a high unmet medical need

Molecule

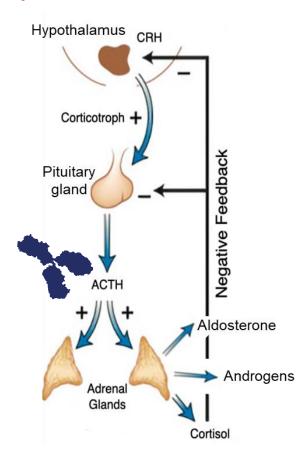
- Anti alpha-synuclein IgG1 antibody
- Binds to multiple species, including C-terminal truncated forms; target engagement on monomers in CSF shown

Clinical development phase

- Phase II: Innovative and adaptive, supported by biomarkers
 - UMSARS Part I and Part II Total Score; 48-72 weeks of treatment
 - 60 patients randomized 2:1 (active : placebo)

Lu AG13909 – First neurohormonal program started clinical development

Hypothalamic-pituitary-adrenal (HPA) axis



Medical condition

Neurohormonal dysfunctions related to HPA axis

Molecule

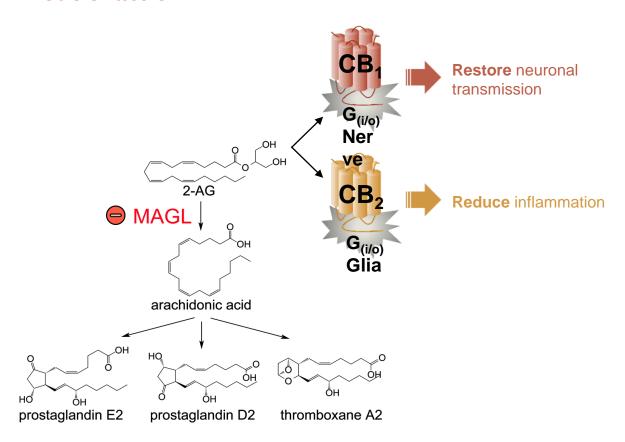
- Anti-ACTH humanized IgG1 antibody
- First in class mAb with potential to offer a safe and efficacious treatment alternative to patients suffering from conditions with increased ACTH

Clinical development phase

 Clinical development program was initiated December 2022

MAGLi program – Potential first-inclass endocannabinoid therapy

MAGLi mode of action



Medical condition

Multiple opportunities within psychiatry and neurology

Molecule

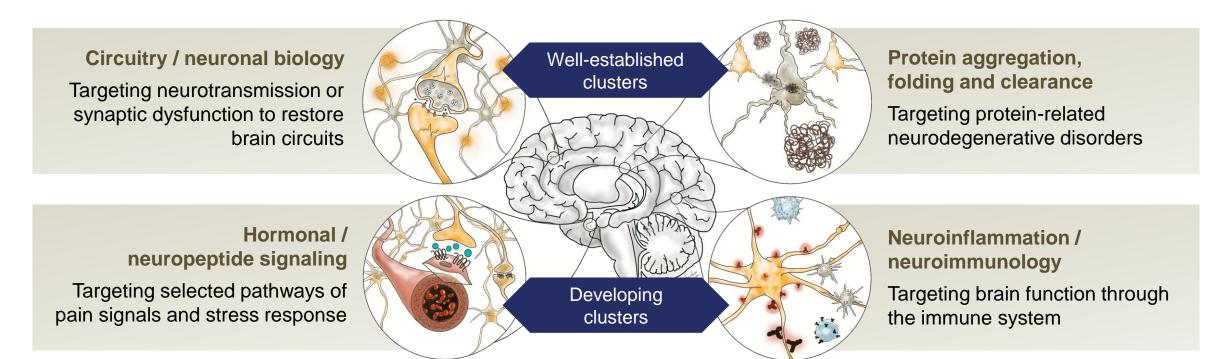
 Inhibitor of the monoacylglycerol lipase (MAGL) and selective modulator of the endocannabinoid system

Clinical development phase

- · Clinical development program in phase I
- Multiple assets with varying degree of CNS penetrance

Focus on promising biology – selected four biology clusters feeding into our strategy

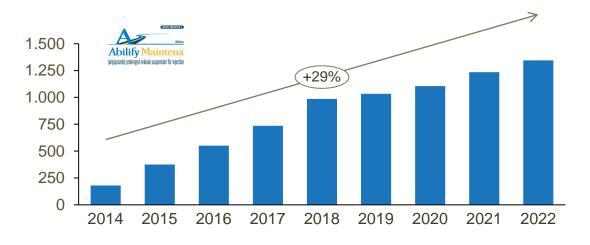
Scientifically well-described areas still rich in targets with untapped potential as well as high feasibility for early de-risking and maintaining a competitive edge



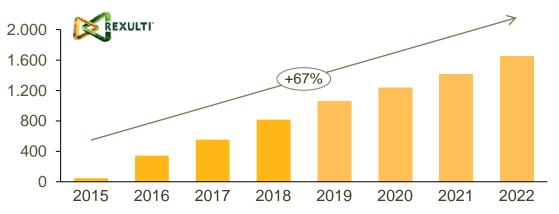
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Total molecule sales (gross) - USDm







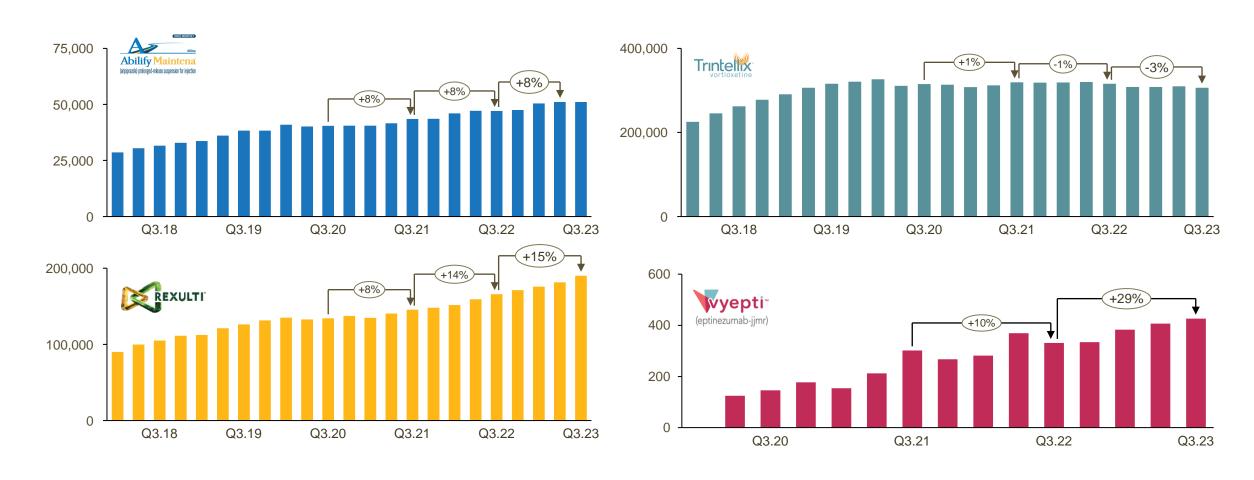
Abilify Maintena: U.S. approval (Feb. 2013); EU approval (Nov. 2013)

Brintellix/Trintellix: U.S. approval (Oct. 2013); EU approval (Dec. 2013); Japan approval (Sep. 2019)

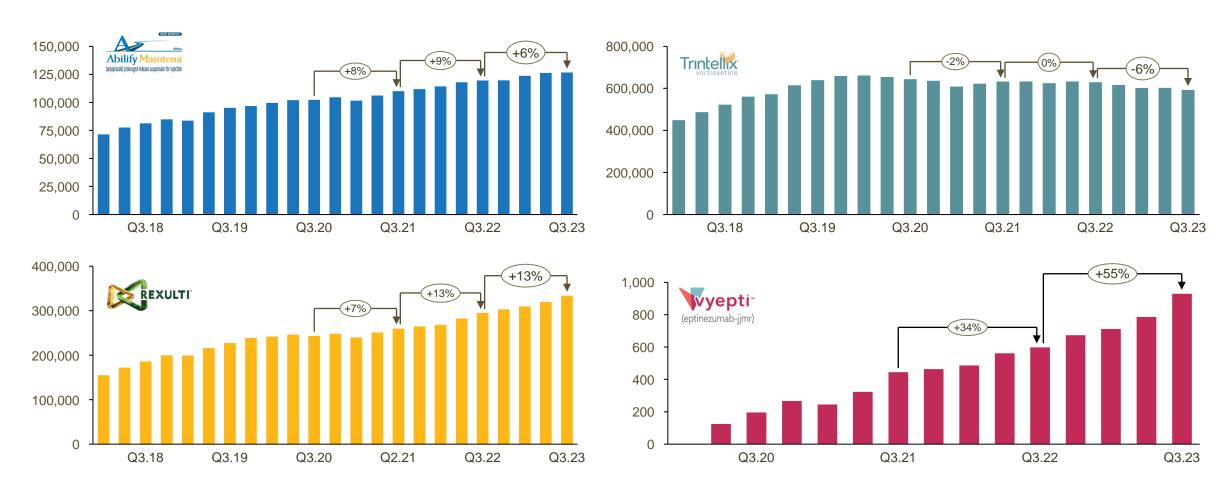
Rexulti: U.S. approval (Jul. 2015); EU approval (Jul. 2018); Japan approval (Jan. 2018 – <u>NOT</u> Lundbeck territory)

Source: IQVIA 2022 data (retail)

Volume growth in the U.S. robust, but Trintellix still impacted by post-pandemic effects (NRx Count)

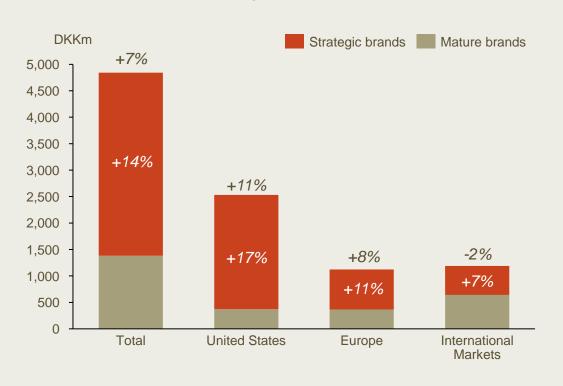


Volume growth in the U.S. robust for Abilify Maintena, Rexulti and Vyepti (TRx Count)

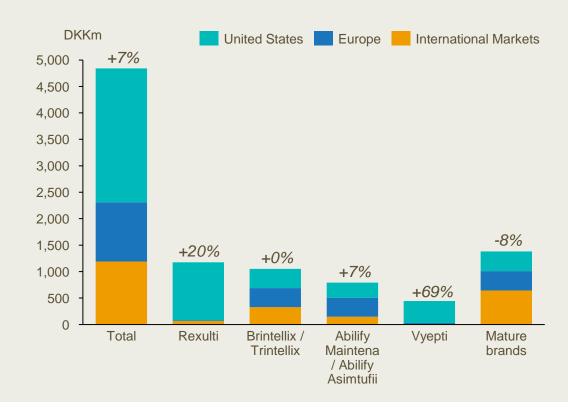


Q3 revenue driven by strategic brands growth

Reported geographic revenue split & YoY growth¹⁾ (Q3 2023)



Reported product revenue split & YoY growth¹⁾ (Q3 2023)



Q3 2023: Product distribution of revenue & YoY growth

DKKm	FY 2021	FY 2022	Q3 2023	Q3 2022	Growth	Growth (CER)	% of total Q3 2023
Rexulti	2,849	3,890	1,174	1,046	12%	20%	24%
Brintellix/Trintellix	3,526	4,277	1,051	1,126	(7%)	0%	21%
Abilify Maintena ¹⁾	2,420	2,964	790	771	2%	7%	16%
Vyepti	492	1,004	444	282	57%	69%	9%
Strategic brands	9,287	12,135	3,459	3,225	7%	14%	70%
Cipralex/Lexapro	2,346	2,360	501	620	(19%)	(10%)	10%
Sabril	657	636	94	160	(41%)	(38%)	2%
Other pharmaceuticals ²⁾	3,609	3,426	787	864	(9%)	(1%)	16%
Other revenue	347	277	61	49	24%	24%	1%
Revenue before hedging	16,246	18,834	4,902	4,918	0%	7%	99%
Effects from hedging	53	(588)	50	(199)			1%
Total revenue	16,299	18,246	4,952	4,719	5%	7%	100%

9M 2023: Product distribution of revenue & YoY growth

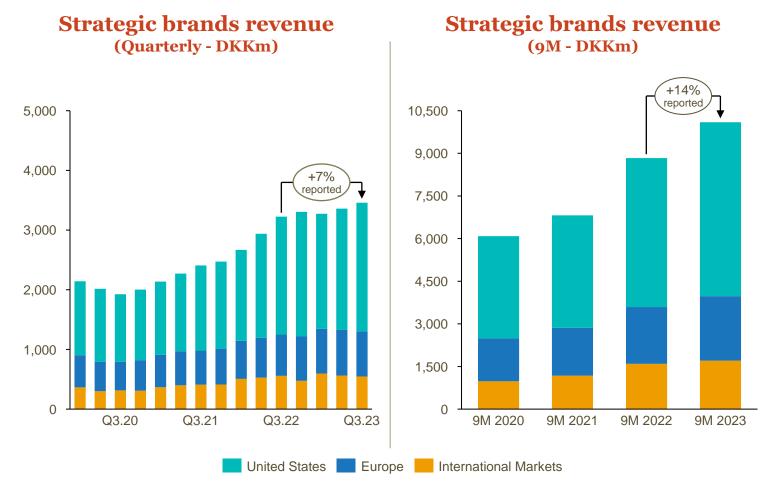
DKKm	FY 2021	FY 2022	9M 2023	9M 2022	Growth	Growth (CER)	% of total 9M 2023
Rexulti	2,849	3,890	3,309	2,817	17%	19%	22%
Brintellix/Trintellix	3,526	4,277	3,207	3,177	1%	4%	22%
Abilify Maintena ¹⁾	2,420	2,964	2,374	2,164	10%	11%	16%
Vyepti	492	1,004	1,201	672	79%	81%	8%
Strategic brands	9,287	12,135	10,091	8,830	14%	16%	68%
Cipralex/Lexapro	2,346	2,360	1,701	1,874	(9%)	(5%)	12%
Sabril	657	636	318	482	(34%)	(34%)	2%
Other pharmaceuticals ²⁾	3,609	3,426	2,587	2,576	0%	3%	17%
Other revenue	347	277	193	205	(6%)	(7%)	1%
Revenue before hedging	16,246	18,834	14,890	13,967	7%	9%	100%
Effects from hedging	53	(588)	44	(401)			0%
Total revenue	16,299	18,246	14,934	13,566	10%	9%	100%

Strategic brands





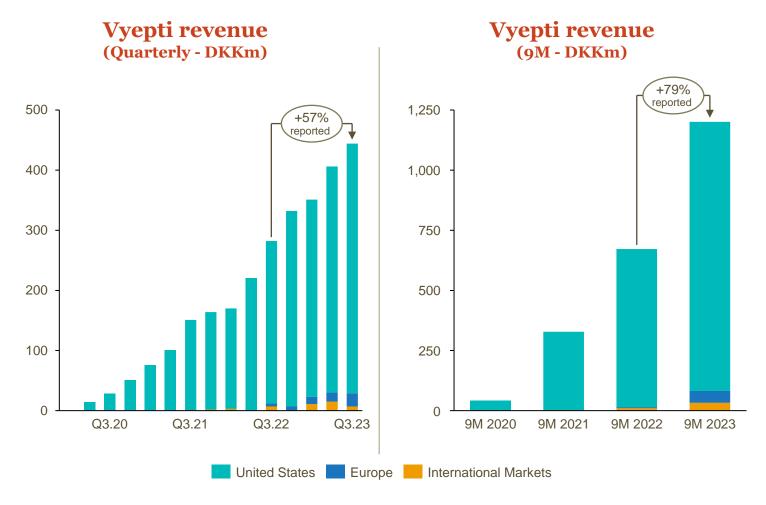




- Strong performance across the strategic brands reaching DKK 10.1bn, representing a growth of 16% (+14% reported) in 9M 2023
 - +17% (+9% reported) in the United States
 - +11% (+9% reported) in Europe
 - +7% (-2% reported) in International Markets
- Strong growth momentum is expected to continue

Vyepti

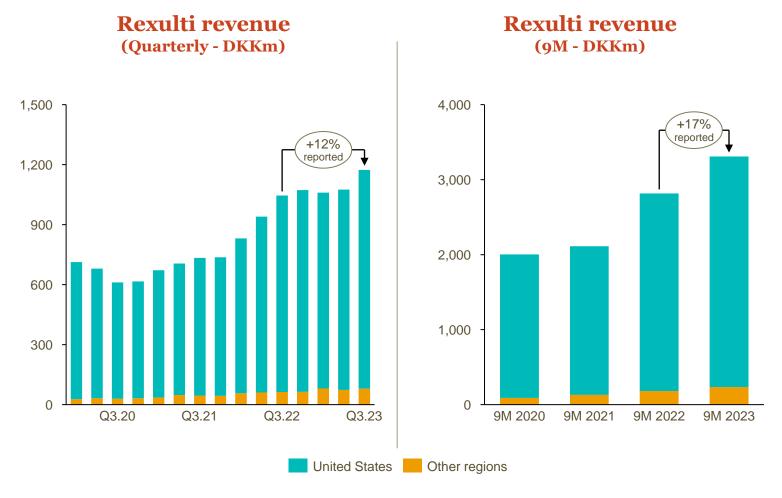




- Grew 81% (+79% reported) and reached DKK
 1.2bn in 9M 2023
- Launched in the U.S., Australia, Canada, Denmark, Estonia, Finland, Germany, Kuwait, Singapore, Sweden, Switzerland, U.A.E., Austria, U.K., France, Indonesia, Spain, Czech Republic, Hong Kong, Italy, Norway, Ireland
- Additional launches planned for 2023 and beyond
- Vyepti franchise protected for several years:
 - Patents issued lasting to Q3 2037
 - U.S. Composition of matter patent expires in Q2 2034 (including extensions)

Rexulti

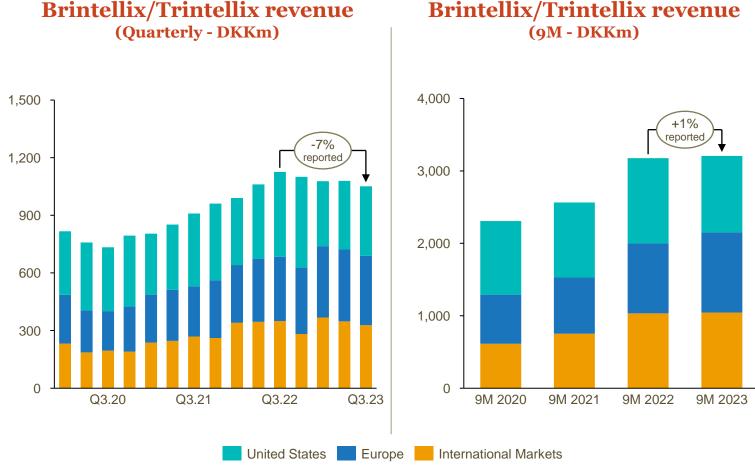




- Grew 19% (+17% reported) to DKK 3.3bn in 9M 2023
- Strong demand growth continues in the U.S. and other regions
- Rexulti franchise protected for several years:
 - Composition of matter patent expires in June 2029 (including extensions)
 - Patents issued lasting to November 2032

Brintellix/Trintellix



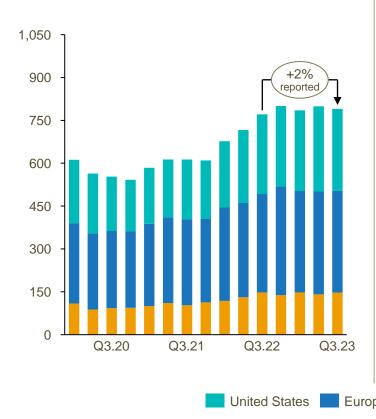


- Grew 4% (+1% reported) and reached DKK
 3.2bn in 9M 2023
- Continued robust demand in most markets
- Brintellix/Trintellix franchise protected for several years:
 - Patents issued lasting to March 2032
 - Composition of matter patent expires in December 2026 (including extensions)

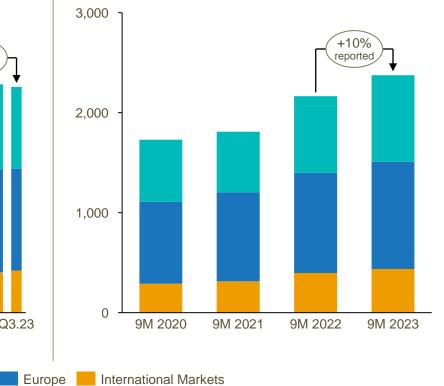
Abilify LAI franchise



Abilify LAI franchise revenue (Quarterly - DKKm)



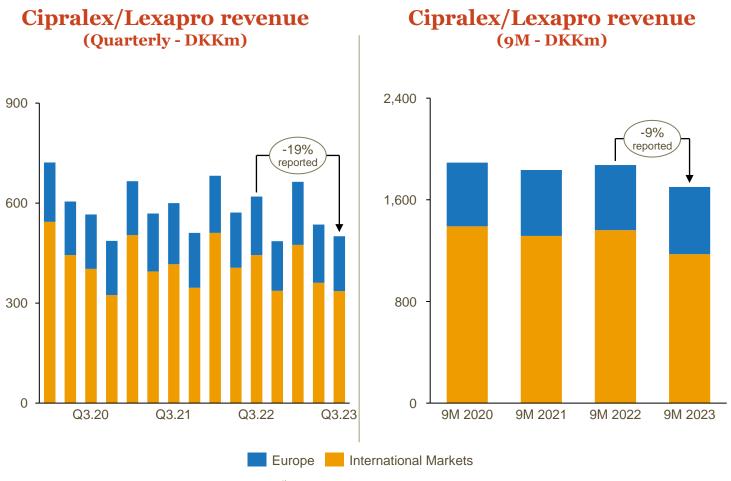
Abilify LAI franchise revenue (9M - DKKm)



- Grew 11% (+10% reported) to DKK 2.4bn in 9M 2023
- Continued robust traction in value share achieving ~21.5% share of the global LAI market¹⁾
- Abilify LAI franchise protected for several years:
 - 1-month formulation: Orange Book listed patents until March 2034. In RoW formulation patent expires October 2024
 - 2-month formulation protected until mid-2030's

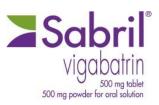
Cipralex/Lexapro

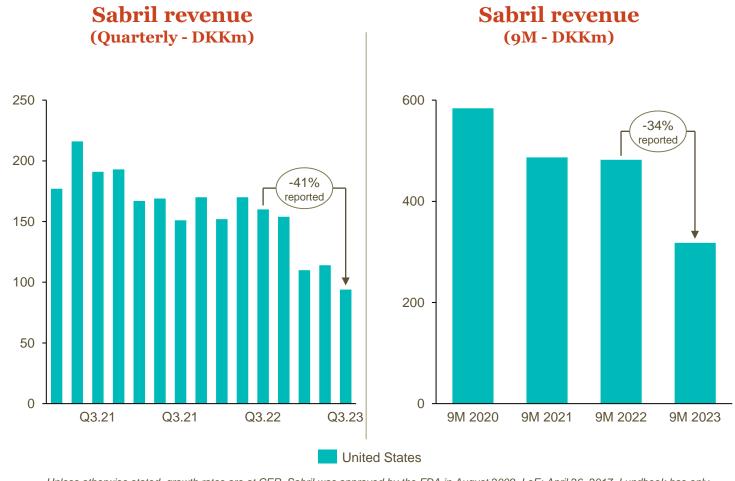




- Down 5% (-9% reported) reaching DKK 1.7bn in 9M 2023
- The biggest markets are China, South Korea, Brazil, Italy and Japan in 9M 2023
- The patent expired in 2012 (U.S.) and in 2014 (most of RoW)¹⁾
- Market exclusivity in Japan expired April 2021

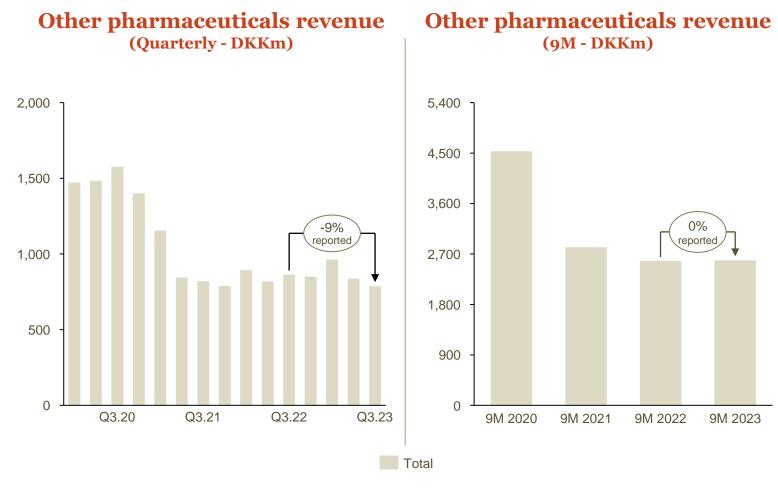
Sabril





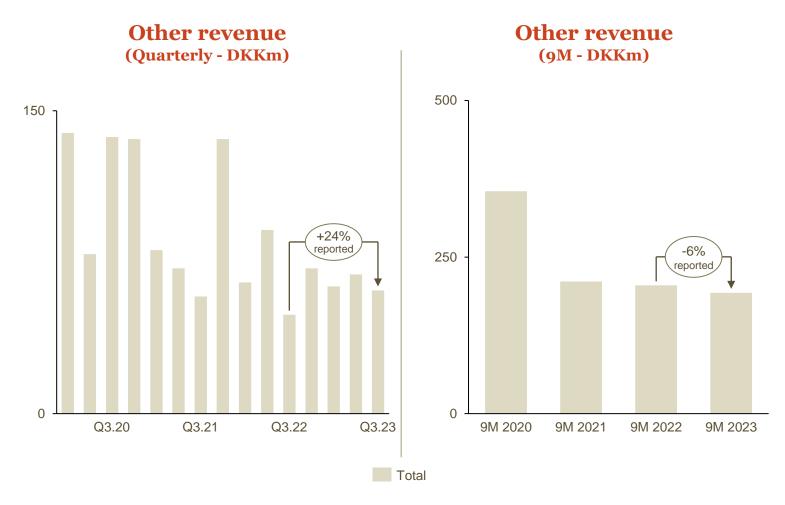
- Down 34% (-34% reported) to DKK 0.3bn in 9M 2023
- Down 38% (-41% reported) to DKK 0.1bn in Q3 2023
- Sales impacted by generic erosion from Q3 2017

Other pharmaceuticals



- Grew 3% (+0% reported) to DKK 2.6bn in 9M 2023
- Down by 1% (-9% reported) to DKK 0.8bn in Q3 2023
- Around 15 mature products included
- Biggest products are Azilect, Cipramil,
 Cisordinol, Deanxit, Ebixa, Fluanxol, Northera,
 Onfi, Selincro, Xenazine¹⁾
- Ebixa impacted by VBP in China from Q4 2020
- Onfi sales impacted by generic erosion from October 2018
- International Markets constitutes around 41% of sales (9M 2023)

Other revenue



- Down 7% (-6% reported) to DKK 193m in 9M 2023
- Grew 24% (24% reported) to DKK 61m in Q3 2023
- Mostly contract manufacturing to third-party

9M 2023: EBIT and Adjusted EBITDA

DKKm	9M 2023	9M 2022	Change	Change (CER) ¹⁾
Revenue	14,934	13,566	10%	9%
Gross profit	11,657	10,794	8%	6%
thereof adjustments	327	-	-	-
thereof depreciation/amortization	1,359	1,150	18%	19%
Sales and distribution costs	5,297	4,740	12%	15%
thereof adjustments	-	(43)	-	-
thereof depreciation/amortization	70	77	(9%)	(6%)
S&D-ratio	35.5%	34.9%		
Administrative expenses	915	756	21%	22%
thereof adjustments	69	-	-	-
thereof depreciation/amortization	16	13	23%	15%
Administrative expenses ratio	6.1%	5.6%		
Research and development costs	2,481	2,849	(13%)	(12%)
thereof adjustments	-	(5)	-	-
thereof depreciation/amortization	54	64	(16%)	(14%)
R&D-ratio	16.6%	21.0%		
Total operating expenses	8,693	8,345	4%	6%
OPEX-ratio	58.2%	61.5%		
EBIT (profit from operations)	2,964	2,449	21%	6%
Depreciation/amortization	1,449	1,304	15%	15%
EBITDA	4,463	3,753	19%	9%
EBITDA margin (%)	29.9%	27.7%		
Restructuring expenses	15	(48)	(131%)	(131%)
Other adjustments	381	, , , , , , , , , , , , , , , , , , ,	· · · · · · · · · · · · · · · · · · ·	-
Adjusted EBITDA	4,859	3,705	31%	20%
Adjusted EBITDA margin (%)	32.5%	27.3%		

1) Change at CER does not include effects from hedging

Q3 2023: EBIT and Adjusted EBITDA

DKKm	Q3 2023	Q3 2022	Change	Change (CER) ¹⁾
Revenue	4,952	4,719	5%	7%
Gross profit	3,854	3,758	3%	4%
thereof adjustments	67	-	-	-
thereof depreciation/amortization	447	409	9%	12%
Sales and distribution costs	1,796	1,653	9%	16%
thereof adjustments	-	-	-	-
thereof depreciation/amortization	23	30	(23%)	(20%)
S&D-ratio	36.3%	35.0%		
Administrative expenses	351	247	42 %	45%
thereof adjustments	69	-		
thereof depreciation/amortization	6	5	20%	0%
Administrative expenses ratio	7.1%	5.2%		
Research and development costs	816	906	(10%)	(8%)
thereof adjustments	-	-	-	-
thereof depreciation/amortization	18	18	(0%)	(0%)
R&D-ratio	16.5%	19.2%		
Total operating expenses	2,963	2,806	6 %	11%
OPEX-ratio	59.8%	59.5%		
EBIT (profit from operations)	891	952	(6%)	14%
Depreciation/amortization	494	462	7%	10%
EBITDA	1,385	1,414	(2%)	(7%)
EBITDA margin (%)	28.0%	30.0%		
Restructuring expenses	-	-	-	-
Other adjustments	136	-	-	-
Adjusted EBITDA	1,521	1,414	8%	1%
Adjusted EBITDA margin (%)	30.7%	30.0%		

1) Change at CER does not include effects from hedging

Full year figures: EBIT and Adjusted EBITDA

DKKm	2022	2021	2020	2022 (∆%)
Revenue	18,246	16,299	17,672	12%
Cost of sales	3,951	3,648	4,166	8%
Sales & Distribution (S&D) costs	6,610	5,885	5,946	12%
Administrative expenses	1,079	933	966	16%
Research & Development (R&D) costs	3,754	3,823	4,545	(2%)
Total operating expenses	15,394	14,289	15,623	8%
EBIT	2,852	2,010	1,990	42%
EBITDA	4,663	3,720	4,783	25%
Adjusted EBITDA	4,823	3,990	-	21%
Cost of sales	21.7%	22.4%	23.6%	
S&D	36.2%	36.1%	33.6%	
Administrative expenses	5.9%	5.7%	5.5%	
R&D	20.6%	23.5%	25.7%	
EBIT margin	15.6%	12.3%	11.3%	
EBITDA margin	25.6%	22.8%	27.1%	
Adjusted EBITDA margin	26.4%	24.5%	-	

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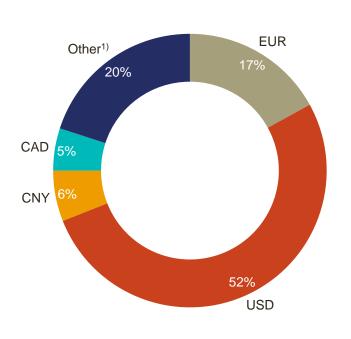
2023: Overall Adjusted EBITDA reconciliation

DKKm	9M 2023	Q1 2023	Q2 2023	Q3 2023
Profit from operations (EBIT)	2,964	1,233	840	891
Amortization of product rights	1,173	404	385	384
Depreciation and amortization	326	107	109	110
EBITDA	4,463	1,744	1,334	1,385
Restructuring expenses	15	-	15	-
Other adjustments	381	101	144	136
Adjusted EBITDA	4,859	1,845	1,493	1,521

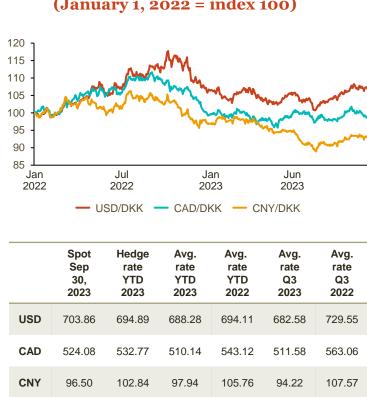
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2022 impacted by appreciation of main currencies with some weakening in 2023

YTD 2023 sales by currency



Main currencies²⁾ (January 1, 2022 = index 100)



- ~83% of sales in non-EUR currencies
- USD directly represents ~52% of sales YTD 2023
- Three main currencies make up ~68% of net exposure
- 5% change in USD will impact revenue by DKK ~50 million for the remaining period of 2023
- In Q3 2023 effects from hedging reached a gain of DKK 50m vs DKK 199m loss in Q3 2022

Lundbeck is well-positioned through its strong balance sheet



Comments

- · Inventories driven by Vyepti and Xenazine
- Intangible assets decrease driven mainly by product rights amortization

- ROIC¹⁾ improved from 9.9% (FY2022) to 11.1% (Q3 2023)
- Net debt/EBITDA¹⁾ declined to 0.0x

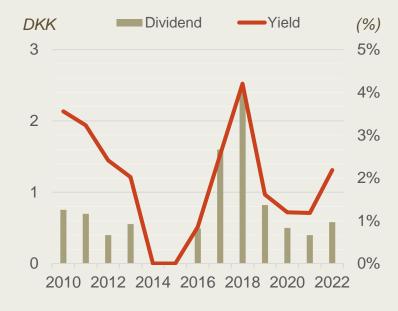
1) Rolling four quarters

Lundbeck

Financial position and dividend

30.09.2023	31.12.2022
21,599	22,500
3,425	3,540
12,648	11,412
<u>37,672</u>	<u>37,452</u>
22,305	20,779
7,329	8,474
8,038	8,199
<u>37,672</u>	<u>37,452</u>
(12)	(2.122)
(46)	(2,183)
	21,599 3,425 12,648 37,672 22,305 7,329 8,038

Dividend (DKK)



- Proposed dividend payout of DKK 0.58 per share to be paid out for 2022, corresponding to a payout ratio of ~30%
 - A total of DKK 578 million and a yield of 2.2%¹⁾
- Dividend policy: Pay-out ratio of 30-60% from 2019

9M 2023: Cash generation

DKKm	9M 2023	9M 2022	FY 2022	FY 2021	FY 2020
Cash flows from operating activities	3,139	2,232	3,519	2,272	3,837
Cash flows from investing activities	(362)	(1,360)	(1,892)	(610)	(467)
Cash flows from operating and investing activities (free cash flow)	2,777	872	1,627	1,662	3,370
Cash flows from financing activities	(2,064)	169	(387)	(3,336)	(2,394)
Net cash flow for the period	713	1,041	1,240	(1,674)	976
Cash, bank balances and securities, end of period	4,248	3,406	3,548	2,279	3,924
Interest-bearing debt	(4,294)	(6,427)	(5,731)	(5,468)	(8,030)
Net cash/(net debt)	(46)	(3,021)	(2,183)	(3,189)	(4,106)

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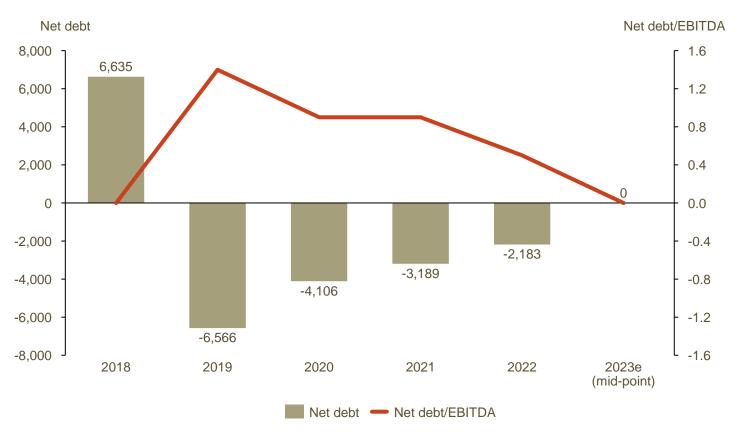
Q3 2023: Cash generation

DKKm	Q3 2023	Q3 2022	FY 2022	FY 2021	FY 2020
Cash flows from operating activities	1,490	1,521	3,519	2,272	3,837
Cash flows from investing activities	(97)	(133)	(1,892)	(610)	(467)
Cash flows from operating and investing activities (free cash flow)	1,393	1,388	1,627	1,662	3,370
Cash flows from financing activities	(814)	(311)	(387)	(3,336)	(2,394)
Net cash flow for the period	579	1,077	1,240	(1,674)	976
Cash, bank balances and securities, end of period	4,248	3,406	3,548	2,279	3,924
Interest-bearing debt	(4,294)	(6,427)	(5,731)	(5,468)	(8,030)
Net cash/(net debt)	(46)	(3,021)	(2,183)	(3,189)	(4,106)

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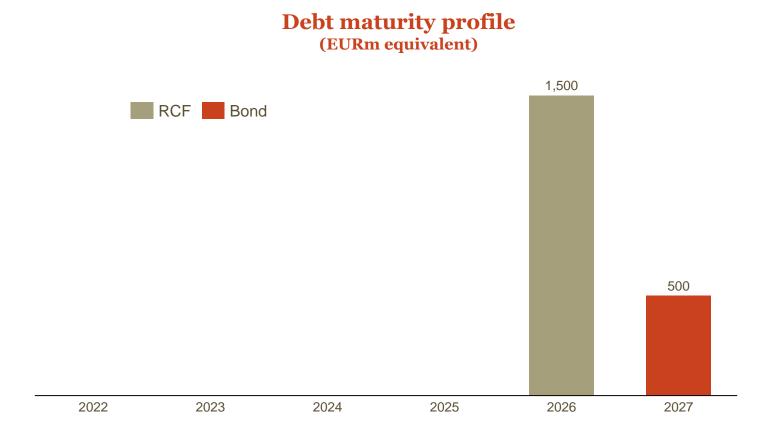
Solid financial foundation from which to execute on our strategy

Net debt and Net debt/EBITDA (FY - DKKm)



- FY 2023: Cash flow negatively impacted by
 - Dividend increase from DKK 397m to DKK 576m
 - CAPEX investments
- Net debt expected to reach around DKK 0bn by end-2023 and Net debt/EBITDA expected to be around zero

Funding and debt maturity

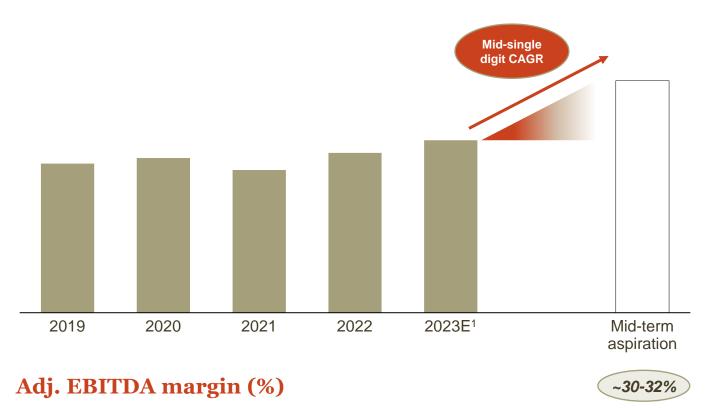


A diversified and long-term balanced debt portfolio is a priority to Lundbeck

- This includes access to various funding sources as well as a balanced maturity profile to support the Expand and Invest to Grow strategy
- The EUR 1.5bn RCF was established in June 2019, extended in 2020, 2021, 2022 and matures in 2026
- The EUR 0.5bn bond was issued in October 2020, and is a 7-year fixed interest rate longterm funding instrument which will be repaid in 2027
- Overall Lundbeck is solidly funded with its current bank facilities and issued bond

Solid revenue and Adjusted EBITDA growth to continue mid-term

Revenue performance (DKKbn)



Expected organic development towards mid-term aspiration (3-4 years)

- Continued double-digit growth for strategic brands in aggregate
- Continued erosion of mature brands sales
- Amortization of product rights expected DKK ~1.4bn annually
- Launch investments for Vyepti, Rexulti AADAD and aripiprazole 2M RTU to drive mid-term growth
- R&D costs expected to remain broadly stable supporting the transformation of R&D

For more information, please contact Investor Relations

Listed on the Copenhagen Stock Exchange since June 18, 1999

For additional company information, please visit Lundbeck at: www.lundbeck.com

Number of A-shares	199,148,222
Number of B-shares	796,592,888
Total	995,741,110
Treasury A shares	466,028
Treasury B shares	3,264,112
Total treasury shares	3,730,140 (0.37%)
Insider holdings ¹⁾	713,562,000 (0.07%)
Classes of shares	2
Restrictions	None
ISIN code	DK0061804697 (A) DK0061804770 (B)
Bloomberg ticker symbol	HLUNA DC and HLUNB DC

IR contact

Palle Holm Olesen

Vice President, Head of Investor Relations

Mobile: +45 3083 2426 palo@lundbeck.com or polesen3@bloomberg.net

Sophia Nørskov Bech

Senior Manager, Investor Relations

Mobile: +45 3083 2460 song@lundbeck.com

Financial calendar

Q4 2023	February 7, 2024
Annual General Meeting	March 20, 2024
Q1 2024	May 15, 2024
Q2 2024	August 21, 2024
Q3 2024	November 13, 2024

1) Annual Report 2022

Lundbeck