

Acquisition of Longboard Pharmaceuticals

A significant step forward on our journey of being a focused innovator

October 14, 2024

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Certain assumptions made by Lundbeck are required by Danish Securities Law for full disclosure of material corporate information. Some assumptions, including assumptions relating to sales associated with products that are prescribed for unapproved uses, are made considering past performances of other similar drugs for similar disease states or past performance of the same drug in other regions where the product is currently marketed. It is important to note that although physicians may, as part of their freedom to practice medicine in the US, prescribe approved drugs for any use they deem appropriate, including unapproved uses, at Lundbeck, promotion of unapproved uses is strictly prohibited.

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The tender offer (the Offer) for the outstanding common stock of Longboard referred to in this presentation has not yet commenced. The description contained in this presentation is neither an offer to purchase nor a solicitation of an offer to sell any securities, nor is it a substitute for the tender offer materials that Lundbeck and its acquisition subsidiary will file with the U.S. Securities and Exchange Commission (the SEC). The solicitation and offer to buy the common stock of Longboard will only be made pursuant to an offer to purchase and related tender offer materials. At the time the Offer is commenced, Lundbeck will file a tender offer statement on Schedule TO and thereafter Longboard will file a solicitation/recommendation statement on Schedule 14D-9 with the SEC with respect to the Offer. THE TENDER OFFER MATERIALS (INCLUDING AN OFFER TO PURCHASE, A RELATED LETTER OF TRANSMITTAL AND CERTAIN OTHER OFFER DOCUMENTS) AND THE SOLICITATION/RECOMMENDATION STATEMENT ON SCHEDULE 14D-9 WILL CONTAIN IMPORTANT INFORMATION. ANY HOLDERS OF SHARES ARE URGED TO READ THESE DOCUMENTS CAREFULLY WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION THAT HOLDERS SHOULD CONSIDER BEFORE MAKING ANY DECISION REGARDING TENDERING THEIR SHARES.

The offer to purchase, the related letter of transmittal and the solicitation/recommendation statement will be made available for free at the SEC's website at www.sec.gov. Free copies of the offer to purchase, the related letter of transmittal and certain other offering documents will be made available by Lundbeck and when available may be obtained by directing a request to the Information Agent for the tender offer which will be named in the Schedule TO. Copies of the documents filed with the SEC by Longboard will be available free of charge on Longboard's internet website https://ir.longboardpharma.com/financial-information/sec-filings or by contacting Longboard's investor relations contact at IR@LongboardPharma.com.

In addition to the offer to purchase, the related letter of transmittal and certain other tender offer documents filed by Lundbeck, as well as the solicitation/recommendation statement filed by Longboard, Longboard will also file annual, quarterly and current reports with the SEC. You may read and copy any reports or other information filed by Lundbeck or Longboard at the SEC public reference room at 100 F Street, N.E., Washington, D.C. 20549. Please call the SEC at 1-800-SEC-0330 for further information on the public reference room. Longboard's filings with the SEC are also available to the public from commercial document-retrieval services and at the website maintained by the SEC at http://www.sec.gov.



Lundbeck to acquire Longboard Pharmaceuticals

Focused innovator strategy in action



A significant step forward in Lundbeck's Focused Innovator strategy



Advancing our goal of building a robust **neuro-rare franchise** as an important addition to the amlenetug program



The lead asset, bexicaserin, is targeting **severe and rare epilepsies**, so-called DEEs, in **phase III** with a unique MoA providing a potentially differentiated profile. FDA has granted **Breakthrough Therapy Designation**

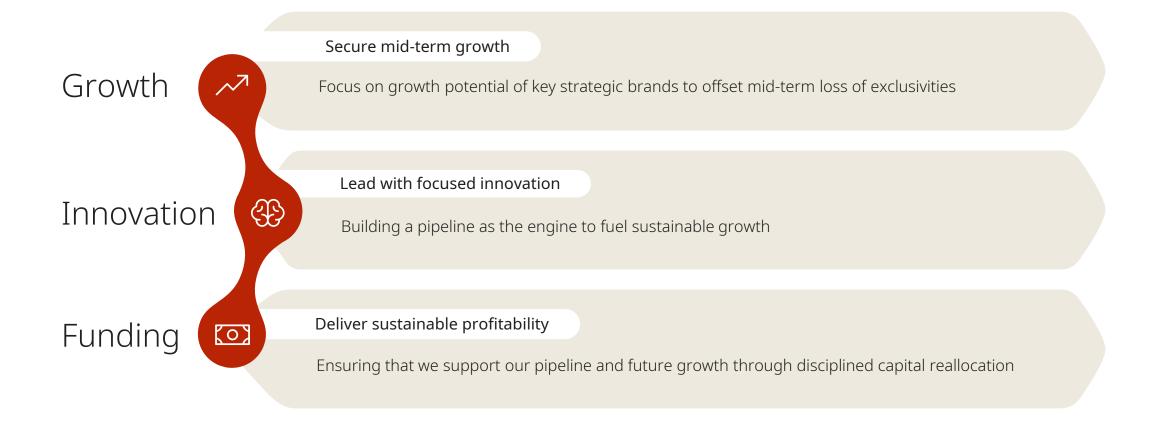


Expected launch in the fourth quarter of 2028. **Global peak sales potential estimated at USD 1.5-2 billion**, complementing our mid- to late-stage development pipeline and diversifying revenue growth



A significant step forward in our Focused Innovator strategy

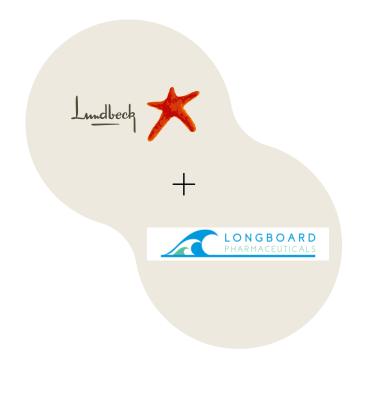
Driving long-term sustainable growth





Strengthening Lundbeck's leadership in neuroscience

Acquisition of Longboard supports long-term sustainable growth ambitions with a phase III asset





In development for Dravet syndrome, Lennox-Gastaut syndrome and other rare developmental epileptic encephalopathy (DEE) syndromes

 \rightarrow A compound with a compelling efficacy and safety profile addressing considerable unmet need in the treatment of DS, LGS and other DEEs

Scientifically de-risked with positive phase II data

USD 1.5-2bn global peak sales potential across multiple indications

DEEs: Developmental and Epileptic Encephalopathies. DS: Dravet syndrome. LGS: Lennox-Gastaut syndrome



Ideal strategic fit illustrates focused innovator approach

Complementing neuro-rare franchise and building on experience in rare epilepsies



De-risked asset with several potential indications



Compelling efficacy profile in rare epilepsy supported by phase II data



IP protection to 2041



Strong fit with Lundbeck's Focused Innovator strategy



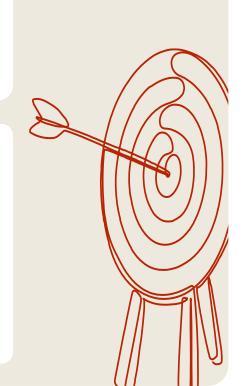
Builds on Lundbeck's focus on neuro-rare and U.S. legacy in rare epilepsies



Expected launch in Q4 2028



Potential first-in-class drug approval for DEEs with FDA breakthrough therapy designation





DEEs: Developmental and Epileptic Encephalopathies

Building key position in neuro-rare

Low complexity of integration of Longboard

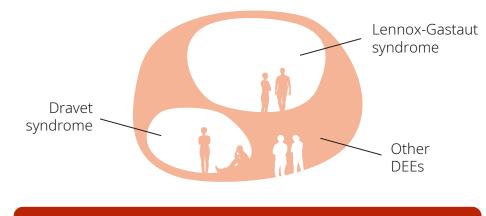


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- Founded in 2020 by Arena Pharmaceuticals, Inc. (later acquired by Pfizer)
- IPO in March 2021 ticker: LBPH
- Around 85 employees
- Phase III *DEEp SEA* Study evaluating bexicaserin in Dravet Syndrome initiated in Q4 2024

DEEp SEA Study is part of the broader *DEEp* basket program which will take place across ~80 sites globally and include ~480 participants with a range of DEEs AssetBexicaserinMode of action5-HT2C agonistIndicationDEEs and other refractory epilepsiesPhase III initiatedClinical phase

Broad potential across the DEE indication space



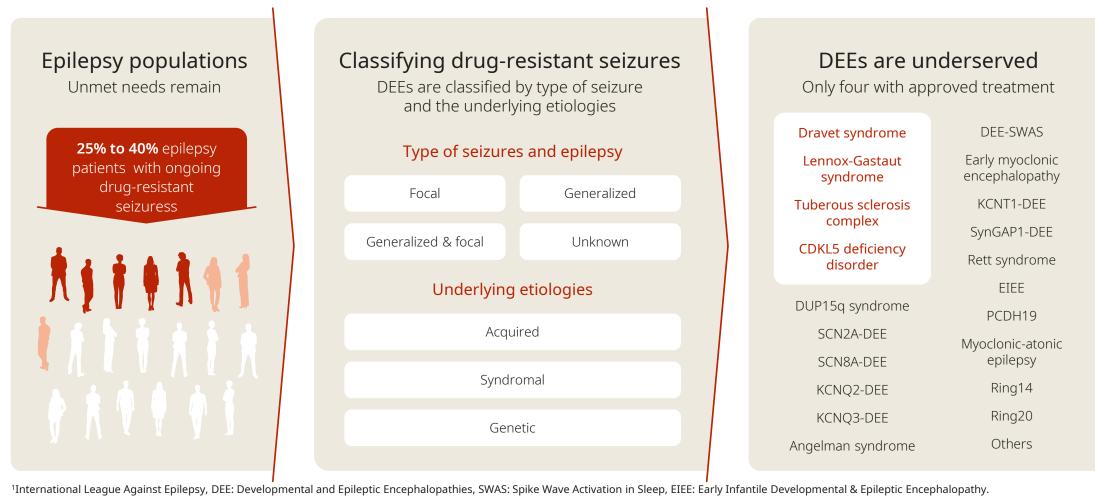
Multiple possible indications to explore

Longboard holds rights to other project candidates through a license agreement with Arena Pharmaceuticals, DEEs: Developmental and Epileptic Encephalopathies, IPO: Initial Public Offering.



Strong unmet need across broad range of indications

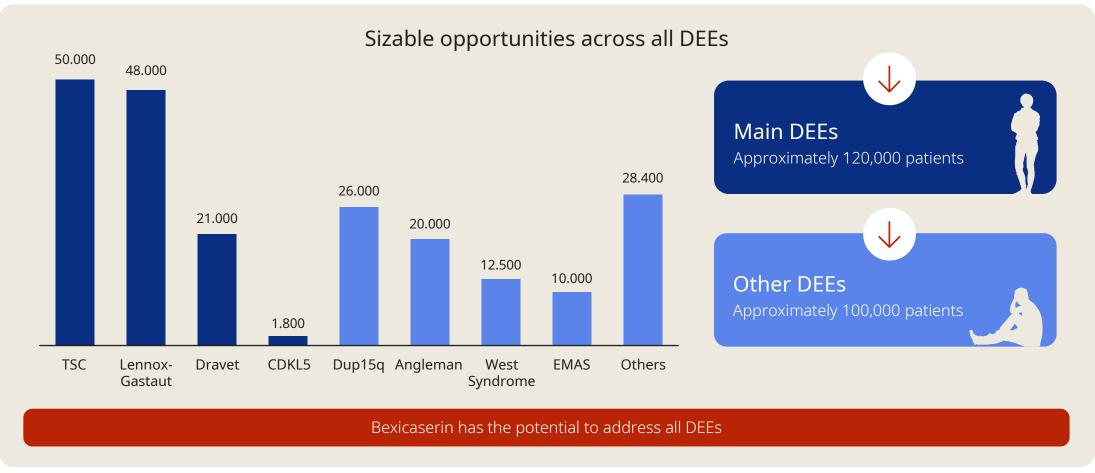
Insufficient treatment options available for epilepsy patients with drug-resistant seizures





Majority of DEEs have no approved treatment options

U.S. patient population of approximately 220,000 and half not served by licensed therapies

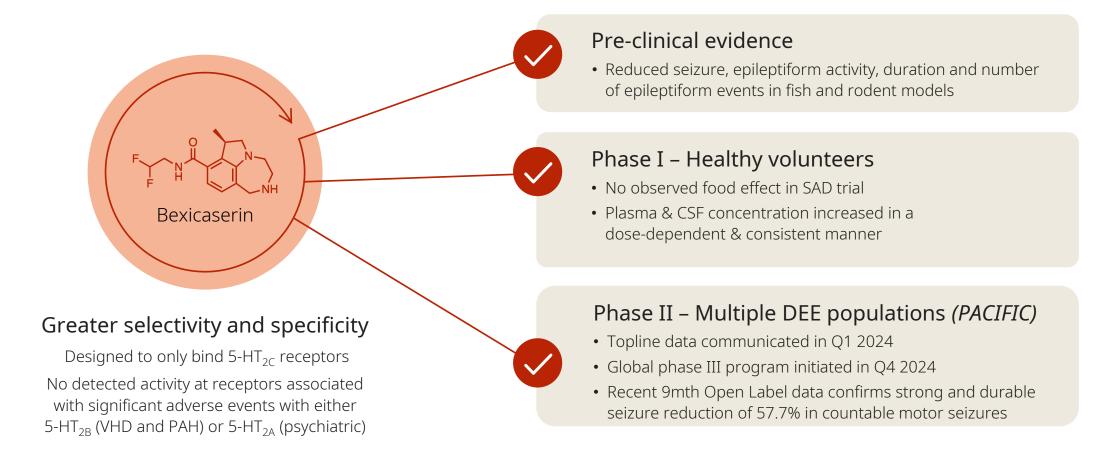


Numbers from U.S. Dravet Syndrome Foundation and U.S. LGS Foundation, DEE: Developmental and Epileptic Encephalopathies, TSC: Tuberous Sclerosis Complex, CDKL5: Cyclin Dependent Kinase Like 5, EMAS: Epilepsy with Myoclonic-Atonic Seizures



Bexicaserin in phase III backed by strong clinical data

A differentiated, highly selective 5-HT $_{\rm 2C}$ agonist with a compelling efficacy profile

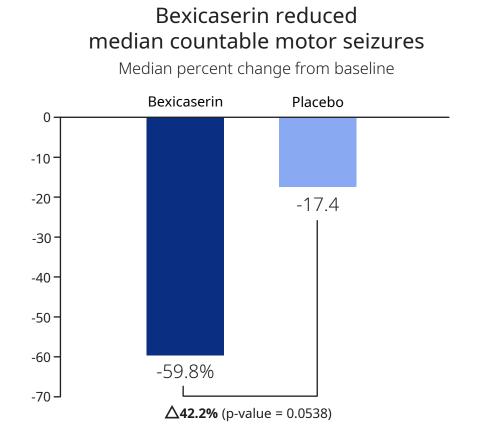


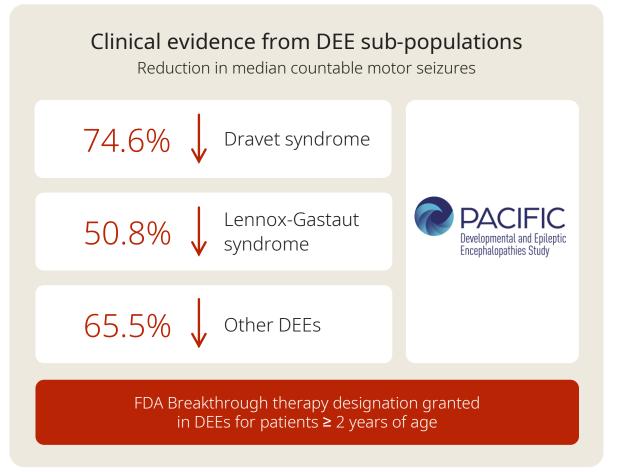
5-HT: 5-hydroxytryptamine (serotonin) receptors, VHD: Valvular Heart Disease, PAH: Pulmonary Arterial Hypertension, SAD: Single Ascending Dose, CSF: Cerebrospinal Fluid, EEG: Electroencephalogram.



Promising efficacy across multiple DEE sub-populations

Phase II study showed Best-in-Class potential







DEEs: Developmental and Epileptic Encephalopathies

Transformative and value-creating acquisition

USD 2.5bn transaction to support long term sustainable growth ambitions

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Transaction details

- Purchase price: USD 60/share
- All-cash transaction
- 54% premium to closing price of USD 38.90¹⁾
- Total consideration: USD 2.5bn (DKK ~17bn net of cash
- Transaction funded through existing cash resources and bank financing

1) Closing price on October 11, 2024



Deep value

- De-risked asset with phase II data
- Phase III (*DEEp* program) recently initiated
- Opportunity for series of indications supporting continued growth
- USD 1.5-2bn global revenue potential

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Financial impact

- Closing expected Dec. 2024
- Integration costs of USD ~80m (DKK ~550m) will be adjusted for in Adjusted EBITDA
- 2024 guidance not impacted
- EBITDA accretive 2-3 years after launch. Launch expected already in Q4 2028
- Complements Lundbeck's long-term growth potential

Capital allocation

- No change to capital allocation priorities
- Remain committed to dividend pay-out
- Committed to maintain Investment grade rating
- Capacity for additional BD



Acquisition reinforces strong position in neuroscience

Focused Innovator strategy in action



Longboard fits perfectly with Lundbeck's Focused Innovator strategy



Addition of scientifically de-risked late-stage asset with several indication opportunities



Forming an anchor asset in Lundbeck's neuro-rare portfolio



Lundbeck's balance sheet remains solid post transaction

